



City of Westminster

Council Agenda

Title: **Council Meeting**

Meeting Date: **Wednesday 21st September, 2022**

Time: **7.00 pm**

Venue: **Westminster Council House, 97-113 Marylebone Road,
London, NW1 5PT**

Members: **All Councillors are hereby summoned to attend the Meeting
for the transaction of the business set out.**

In line with legislation Committee members will attend the meeting in person. This meeting will be live streamed through the Council's website.

Limited admission to the public gallery is available from 6.30pm. Please telephone if you are attending the meeting in a wheelchair or have difficulty walking up steps. There is wheelchair access via the Sammy Ofer Centre.

If you require any further information, please contact the Committee Officer, Janis Best, Committee and Councillor Support Manager s.

**Email: jb主@westminster.gov.uk Tel: 07971 920521
Corporate Website: www.westminster.gov.uk**

1. APPOINTMENT OF RELIEF CHAIR

To appoint a relief Chair.

2. MINUTES

To sign the Minutes of the Meeting of the Council meeting held on 22 June 2022.

3. LORD MAYOR'S COMMUNICATIONS

1. The Lord Mayor to report that, on Thursday 23rd June, he attended the Maida Hill Youth Market, Covent Garden Trust Annual Rent Ceremony at St Paul's Church and the Age UK Volunteer Awards at St Anne's Church.
2. The Lord Mayor to report that, on Saturday 25th June, he attended West End Live at Trafalgar Square.
3. The Lord Mayor to report that, on Sunday 26th June, he attended Westbourne Summer Festival at Canalside and the Marylebone Music Festival in Manchester Square.
4. The Lord Mayor to report that, on Monday 27th June, he attended the City of London Pride Flag Raising and reception at Guildhall.
5. The Lord Mayor to report that, on Tuesday 28th June, he attended the Kings College Summer Reception.
6. The Lord Mayor to report that, on Wednesday 29th June, he attended the Westminster Tree Trust 1000th Tree planting event at St Vincent de Paul School.
7. The Lord Mayor to report that, on Thursday 30th June, he attended the WAES Diversity and Inclusion Department Awards.
8. The Lord Mayor to report that, on Friday 1st July, he attended the War Widows' Association Founders' Day Service and Reception at Wellington Barracks.
9. The Lord Mayor to report that, on Saturday 2nd July, he attended the Pride March in the West End.
10. The Lord Mayor to report that, on Sunday 3rd July, he attended the Lord Mayor's Civic Service at The Abbey.

(Pages 13 - 18)

11. The Lord Mayor to report that, on Tuesday 5th July, he attended the Metropolitan Police Service at The Abbey.
12. The Lord Mayor to report that, on Thursday 7th July, he attended the Barrow Hill Junior School Summer Open Evening and the Military Music Spectacular on Horse Guards Parade.
13. The Lord Mayor to report that, on Friday 8th July, he attended the Burdett Coutts' School Founders' Day.
14. The Lord Mayor to report that, on Saturday 9th July, he attended the St Mary's Bryanston Square Primary School Summer Fair.
15. The Lord Mayor to report that, on Monday 11th July, he attended Westminster Almshouses Founders' Day.
16. The Lord Mayor to report that, on Tuesday 12th July, he attended the Royal Academy of Music Graduation Ceremony and the Step into Dance event at Cadogan Hall.
17. The Lord Mayor to report that, on Wednesday 13th July, he attended the Carnival Village Trust/Notting Hill Carnival event at The Tabernacle and the Eid in the City Dinner at Guildhall.
18. The Lord Mayor to report that, on Thursday 14th July, he attended the John Lyons' White City Theatre Project at the Lyric Hammersmith.
19. The Lord Mayor to report that, on Friday 15th July, he attended the Paddington Arts Showcase and King Solomon Academy's Summer Fair.
20. The Lord Mayor to report that, on Saturday 16th July, he attended the Belgian Cenotaph Parade on Whitehall.
21. The Lord Mayor to report that, on Sunday 17th July, he attended the induction of a new Vicar at St Peter's Church Eaton Square and Chess Fest on Trafalgar Square.
22. The Lord Mayor to report that, on Thursday 21st July, he attended the Soho Fire Station Charity Car Wash and the RAF Standard Presentation and Reception at the Royal Air Force Museum.
23. The Lord Mayor to report that, on Tuesday 26th July, he attended the Lions Club of Covent Garden 25th Charter

Anniversary Handover Celebration at the House of Lords.

24. The Lord Mayor to report that, on Sunday 31st July, he attended the Ukrainian Freedom Orchestra at the BBC Proms at the Royal Albert Hall
25. The Lord Mayor to report that, on Saturday 6th August, he attended Queen's Park Summer Festival.
26. The Lord Mayor to report that, on Tuesday 9th August, he attended the launch event for Art of London's Brighter Future at Piccadilly Circus.
27. The Lord Mayor to report that, on Wednesday 10th August, he attended the Lisson Green Fun Day and the NWECC Oxford Street launch of 'Clean Power' on South Moulton Street.
28. The Lord Mayor to report that, on Thursday 11th August, he attended the World Reimagined Private Reception at The Abbey.
29. The Lord Mayor to report that, on Sunday 14th August, he attended the Walerton and Elgin Community Homes Summer Festival.
30. The Lord Mayor to report that, on Wednesday 17th August, he attended the Abbey Community Centre Tea Party.
31. The Lord Mayor to report that, on Thursday 18th August, he attended an Evensong and Reception marking World Humanitarian Day at The Abbey.
32. The Lord Mayor to report that, on Tuesday 23rd August, he attended the Treasure Boxing Club, Moberly Sports Centre.
33. The Lord Mayor to report that, on Tuesday 6th September, he attended a reception for the Polish Armed Forces at the Polish Embassy
34. The Lord Mayor to report that, on Wednesday 7th September, he visited The Passage HQ and attended the Brazilian Embassy Bicentennial Concert at Cadogan Hall.

4. DECLARATIONS OF INTEREST

5. STATEMENT ON URGENT MATTERS

With the approval of the Chairman of the meeting, the Leader of the Council may make a statement on an urgent matter and the Leader of the Opposition will have an equivalent right of reply.

6. PETITIONS AND DEPUTATIONS, IF ANY

7. QUESTIONS

The Lord Mayor will call Members who have indicated that they wish to ask a question after the Leader of the Opposition has asked her questions.

8. COUNCILLOR ISSUES

Councillor Maggie Carman - Tackling the Drug Problem

Councillor Melvyn Caplan - Housing Major Works in Little Venice Ward

9. FUTURE POLICY PLAN

To consider items for debate from the attached Future Policy Plan.

(Pages 19 - 24)

10. REPORT FOR FULL COUNCIL: APPOINTMENT OF INDEPENDENT PERSON TO THE AUDIT AND PERFORMANCE COMMITTEE

To receive, consider and debate, if chosen, the following report which contains a recommendation to the Council for approval and adoption.

(Pages 25 - 26)

11. REPORT FOR FULL COUNCIL: MEMBERSHIP OF THE WESTMINSTER SCRUTINY COMMISSION

To receive, consider and debate, if chosen, the following report which contains a recommendation to the Council for approval and adoption.

(Pages 27 - 28)

12. REPORT FOR FULL COUNCIL: TREASURY MANAGEMENT STRATEGY STATEMENT (TMSS) AMENDMENT

To receive, consider and debate, if chosen, the following report which contains a recommendation to the Council for approval and adoption.

(Pages 29 - 34)

13. NOTICES OF MOTION

(a) Majority Party Motion – Dirty Money

To be moved by Councillor Adam Hug.

To be seconded by Councillor Ellie Ormsby.

This Council notes that:

1. Westminster City Council is bringing forward a new commitment to tackle dirty money and poor tax conduct, as part of our work to tackle the ill-effects of dirty money on Westminster residents, and nationally on legitimate businesses and communities across the United Kingdom. We want to create a more equitable economy in Westminster, which puts our residents and communities first.
2. The pressure on organisations to pay their fair share of tax has never been stronger. With the cost-of-living crisis impacting the most vulnerable in our society, it is only right that the council takes the lead in the promotion of exemplary tax conduct and supports those businesses who pay their fair share of tax - contributing to the vital funding front-line services need.
3. Two thirds of people (66%) believe the Government and local councils should at least consider a company's ethics and how they pay their tax, as well as value for money and quality of service provided, when awarding contracts to companies; despite this around 17.5% of public contracts in the UK have been won by companies with links to tax havens.
4. The council is currently investigating unpaid business rates of £7.9m from 30 shops on Oxford Street and continues to pursue these taxes, and is working to enforce against those candy stores and other tenants who are failing to fulfil their legal obligations. Failing to contribute fairly is an extremely broad issue that directly impacts funding for vital public services, for example it has been conservatively estimated that losses from multinational profit-shifting (just one form of tax avoidance) could be costing the UK £17bn per annum in lost corporation tax revenues.
5. The Centre for Public data has uncovered that within Westminster there has been a 300% rise in the number of properties registered to owners in Jersey since 2010, and a rise of 1,200% in the number of properties registered to owners in Russia. Westminster had 12,104 registered titles owned by individuals based overseas - 9% of all its registered

titles, more than any other local authority. This number has trebled since 2010. We are proud of the diverse resident population of Westminster, but this data suggests something troubling, that the use of Westminster as a location to hide ill-gotten gains in the property market is spiralling out of control.

6. The use of Westminster property to legitimise illicit gains inflates property prices, reduces housing options for residents and diminishes the status of Westminster as a place to do business. We will tackle this head on and call on our partners to do all they can to end these harmful practices, leading the way with a new Westminster Against Dirty Money Strategy.
7. This starts with adopting the Fair Tax Mark as it offers a means for business to demonstrate good tax conduct and has been secured by a wide range of businesses across the UK, including FTSE-listed PLCs, co-operatives, social enterprises and large private businesses.

This Council believes that:

1. Paying tax is often presented as a burden, but it shouldn't be.
2. Tax enables us to provide services from education, health and social care, to flood defence, roads, policing and defence. It also helps to counter financial inequalities and rebalance distortions in the economy.
3. As recipients of significant public funding, local authorities should take the lead in the promotion of exemplary tax conduct; be that by ensuring contractors are paying their proper share of tax, or by refusing to go along with offshore tax dodging when buying land and property.
4. Where councils hold substantive stakes in private enterprises, influence should be wielded to ensure that such businesses are exemplars of tax transparency and tax avoidance is shunned.
5. More action is needed, however, as current and proposed new UK procurement law significantly restricts councils' ability to either penalise poor tax conduct (as exclusion grounds are rarely triggered) or reward good tax conduct, when buying goods or services.
6. UK cities, counties and towns can and should stand up for responsible tax conduct - doing what they can within existing frameworks and pledging to do more given the opportunity, as active supporters of international tax justice. We should

also celebrate the tax contribution made by responsible businesses and promote responsible tax conduct.

This Council resolves to:

1. Approve the Councils for Fair Tax Declaration, as a key step to lead by example and demonstrate good practice in our tax conduct, right across our activities – and promote Fair Tax Mark certification with our partners.
2. Ensure the fair payment of taxes, business rates and employment taxes through robust implementation of IR35, not using offshore vehicles for land or property purchase and undertaking due diligence to ensure suppliers are not inappropriately utilising not-for-profit structures.
3. Ensure the effective implementation of the beneficial ownership registry - legislated for in the Economic Crime Act - in collaboration with our partners, and ensure suppliers are fulfilling these obligations.
4. Work with our partners to deliver a co-created campaign for further action through: developing a Westminster Against Dirty Money charter; improving our data sharing to ensure the highest possible levels of transparency; and calling on Her Majesty's Government to ensure the speedy delivery of a second Economic Crime Bill, with substantive reform of Companies House practices and tightening of UK procurement law.

(b) Majority Party Motion – Cost of Living Emergency

To be moved by Councillor Tim Roca.

To be seconded by Councillor Nafsika Butler-Thalassis.

This Council notes that:

- On 26 August, Ofgem announced that the energy price cap will rise by around 80% nationally from £1,971 to £3,549 per year (based on the average national household with typical consumption on a dual electricity and gas bill, paying by direct debit). Without further intervention, customers who pay by cash, cheque or quarterly direct debit will pay an additional £215 (7% higher) and prepayment meter customers will pay an additional £59 (2% higher) compared to those on direct debit.
- An imminent jump in energy costs this winter, colliding with

temperatures falling and energy use increasing, will have devastating impacts on low-to-middle income households across Westminster. Around 31,000 households (24%) in receipt of government benefits are particularly exposed to rises in the cost-of-living and around 11,000 of these households could be in fuel poverty and in particularly acute distress, given the rise in price.

- A cold home substantially increases the risk of serious illness for vulnerable people. The Royal College of Psychiatrists has reported that the cost-of-living crisis “poses a threat of pandemic proportions” to the nation’s mental health.
- This Council has targeted an initial £5.6m package of support to help families in Westminster that are struggling with the rising cost of living. The Council has also published a Cost of Living Strategy which sets out the actions we are taking to:
 - a) Support the most vulnerable members of our society
 - b) Help our residents to manage and pay their bills
 - c) Support residents with energy efficiency measures, which encourage greener lifestyles and lower bills
 - d) Make sure everyone gets the benefits they are entitled to receive
 - e) Help residents with debt and financial advice
 - f) Maximise the impact we’re having by coordinating our efforts with our partners

This Council believes that the scale of the challenge needs urgent and substantial action from the Council, Central Government, and others with the ability to help.

This Council, therefore, resolves to declare a ‘Cost of Living Emergency’.

In addition, this Council resolves to deliver a robust approach to support our communities – particularly the most vulnerable – through the autumn and winter. This will include:

- Identifying further resources within the council that can support the delivery of the Cost of Living Strategy
- Working with partners to deliver a network of warm places that provide opportunities for activities and engagement as well as heat.

- Finding suitable opportunities for Westminster Connects and local volunteers to help people access support
- Engaging further with major business and institutional stakeholders to work with us to find further ways to assist those most in need

The work of alleviating the Cost of Living crisis is not the Council's alone. Therefore, this Council calls on the Government to:

- Freeze energy bills, and cut VAT on energy bills, to give support and certainty to vulnerable residents
- Start providing dedicated funding for free school meals vouchers during the school holidays
- Invest more funding for insulating homes, to save money on energy bills now and in the longer term
- Provide a lifeline to local businesses and high streets, and the people they employ, by fundamentally reforming business rates and providing further support to small businesses.
- Ensure that energy producers who are receiving record profits due to the spike in oil and gas prices pay their fair share of the cost of any emergency measures through a windfall tax or other targeted measures rather than placing the cost purely on taxpayers or future bill payers.

(c) Opposition Party Motion – Cost of Living Emergency

To be moved by Councillor David Harvey.

To be seconded by Councillor Alan Mendoza.

As it did during the Covid-19 pandemic, this Council has a long-term history of non-partisan support for our residents and for the small businesses that are a key part of our local economy.

This Council commits now to support residents and SMEs alike through the forthcoming winter with the challenges of energy and food poverty so that our people and businesses survive in the short-term and thrive in the medium-term.

Where the Council is the energy supplier for communal heating and residents do not benefit from national schemes, it undertakes to protect residents and SMEs from energy price rises by not

increasing above September 2022 prices during the coming winter.

**64 Victoria Street
London, SW1E 6QP
13 September 2022**

Chief Executive

This page is intentionally left blank

CITY OF WESTMINSTER

MINUTES OF PROCEEDINGS

At the Meeting of the Council of the City of Westminster held at 7.00 pm on Wednesday 22nd June, 2022 at Westminster Council House, 97-113 Marylebone Road, London, NW1 5PT.

PRESENT

The Lord Mayor, Councillor Hamza Taouzzale

COUNCILLORS

Concia Albert	Patrick Lilley
Geoff Barraclough	Patricia McAllister
Liza Begum	Alan Mendoza
David Boothroyd	Tim Mitchell
Ruth Bush	Matt Noble
Nafsika Butler-Thalassis	Ellie Ormsby
Melvyn Caplan	Ralu Oteh-Osoka
Maggie Carman	Angela Piddock
Md Shamsed Chowdhury	Robert Rigby
Lorraine Dean	Rachael Robathan
Tony Devenish	Tim Roca
Paul Dimoldenberg	Ian Rowley
Laila Dupuy	Cara Sanquest
Robert Eagleton	Caroline Sargent
Paul Fisher	Karen Scarborough
Ed Pitt Ford	Mark Shearer
Jim Glen	Selina Short
David Harvey	James Small-Edwards
Sara Hassan	Judith Southern
Adam Hug	Max Sullivan
Louise Hyams	Paul Swaddle
Ryan Jude	Aziz Toki
Iman Less	Jason Williams

APOLOGIES: Councillors Gillian Arrindell, Barbara Arzymanow, Elizabeth Hitchcock, Amanda Langford, Aicha Less, Jessica Toale and Jacqui Wilkinson

1 APPOINTMENT OF RELIEF CHAIRMAN

- 1.1 Motion moved by the Lord Mayor and seconded by Councillor Matt Noble, that Councillor Ruth Bush be elected as Relief Chairman.
- 1.2 Motion put, and on a show of hands, declared **CARRIED**.

2 MINUTES

- 2.1 The minutes of the proceedings at the Council meeting held on Wednesday 18 May 2022 were, with the assent of the Members present, signed by the Lord Mayor as a true record of the proceedings.

3 LORD MAYOR'S COMMUNICATIONS

- 3.1 The Lord Mayor referred to these as set out on the agenda.

4 DECLARATIONS OF INTEREST

- 4.1 There were no declarations of interest.

5 STATEMENT ON URGENT MATTERS

- 5.1 There were no urgent matters.

6 PETITIONS AND DEPUTATIONS, IF ANY

- 6.1 There were no petitions or deputations received.

7 QUESTIONS

- 7.1 The questions, supplementary questions and replies are included as a recording on the Council's website.

8 COUNCILLOR ISSUES

- 8.1 **How can the Mayor of London work with our Council to make Westminster a better place to live and work.**

Councillor Tony Devenish spoke and Councillor Adam Hug replied.

The Value of Pride

Councillor Patrick Lilley spoke and Councillor Tim Roca replied.

9 FUTURE POLICY PLAN

- 9.1 The meeting debated the items chosen for debate from the Future Policy Plan by the Majority Party.

Community Cohesion

- 9.2 The Majority Party selected item number 26 on the Future Policy Plan, Community Cohesion.
- 9.3 A procedural motion was moved by Councillor Matt Noble and seconded by Councillor Paul Swaddle for the Council to receive a deputation. The Lord Mayor put the motion to receive a deputation to the vote and by show of hands declared the motion **CARRIED**.
- 9.4 Mr Peter Straker addressed the Full Council and the debate would be referred to the relevant Executive Director for consideration when reporting on the subject.

Council Management

- 9.5 The second item selected for debate by the Majority Party was item number 31 on the Future Policy Plan: Council Management. The debate would be referred to the relevant Executive Director for consideration when reporting on the subject.

10 REPORT FOR FULL COUNCIL: MEMBER ALLOWANCES SCHEME 2022 - 2023: AMENDMENT

10.1 RESOLVED:

- 1) That the Members' Allowances Scheme, as amended, for 2022-2023 be approved.
- 2) That a £250 increase in the Members' IT allowance to a total of £1,250 be approved.

11 REPORT FOR FULL COUNCIL: BIENNIAL STANDARDS COMMITTEE REPORT

11.1 RESOLVED:

That the Biennial Standards Committee report be noted.

12 NOTICE OF MOTION

- 12.1 The Opposition Party had selected for debate the notice of motion as set out on the agenda. The notice of motion was moved by Councillor Rachael Robathan and seconded by Councillor Tony Devenish.
- 12.2 Councillor Paul Dimoldenberg moved and it was seconded by Councillor Max Sullivan that the notice of motion be amended, as follows:

“This Council calls upon the Leader of the Council to join with ~~write to~~ the Mayor of London in writing to the Secretary of State for Transport, to call for him to think again about the significant cuts to TfL’s budget, putting at risk vital bus services for Westminster residents.

The Council deplores both the Government’s timing of a so-called “public consultation” ahead of the Jubilee weekend and the sheer cynicism of scaring our most vulnerable Westminster residents with unnecessary bus cuts following £5 billion of taxpayers funding for TfL over the last two years. to London’s transport infrastructure, as well as its politicisation of the issue when it should be helping London councils during the capital’s recovery from the Covid-19 pandemic and during the climate emergency.

This Council condemns the impact that this will have on goals of green active travel.”

- 12.3 Following debate, The Lord Mayor put the amendment to the motion to the vote and following a show of hands declared the amendment to the motion **CARRIED**.
- 12.4 The Lord Mayor then put the substantive motion as amended to the vote and following a show of hands declared the substantive motion as amended **CARRIED**.

RESOLVED:

That this Council called upon the Leader of the Council to join with the Mayor of London in writing to the Secretary of State for Transport, to call for him to think again about the significant cuts to TfL’s budget, putting at risk vital bus services for Westminster residents.

The Council deplored both the Government’s cynicism of scaring our most vulnerable Westminster residents with unnecessary cuts to London’s transport infrastructure, as well as its politicisation of the issue when it should be helping London councils during the capital’s recovery from the Covid-19 pandemic and during the climate emergency.

This Council condemned the impact that this would have on goals of green active travel.

The Meeting ended at 9.57pm

CHAIR: _____

DATE _____

This page is intentionally left blank

Agenda Item 9

City of Westminster

Council Meeting

Wednesday 21 September 2022

Future Policy Plan

No.	Subject	Cabinet Member Portfolios	Lead Officer
1	Addressing Dementia	Adult Social Care, Public Health and Voluntary Sector	Bernie Flaherty
2	Adult Education	Young People, Learning and Leisure	Debbie Jackson
3	Affordable Business Space	Planning and Economic Development	Debbie Jackson
4	Affordable Childcare	Young People, Learning and Leisure	Sarah Newman
5	Affordable Housing	Housing Services Climate Action, Regeneration and Renters	Debbie Jackson
6	Air Quality	City Management and Air Quality	Raj Mistry
7	Alternative Education	Young People, Learning and Leisure	Sarah Newman
8	Anti-social Behaviour	Communities and Public Protection Housing Services	Raj Mistry
9	Apprenticeships	Young People, Learning and Leisure	Debbie Jackson
10	Assets of Community Value	Planning and Economic Development	Debbie Jackson
11	Benefits administration	Finance and Council Reform	Gerald Almeroth
12	BIDS	Planning and Economic Development	Debbie Jackson
13	Business Rates	Finance and Council Reform	Gerald Almeroth
14	Capital Programme	Finance and Council Reform	Gerald Almeroth
15	Care Act	Adult Social Care, Public Health and Voluntary Sector	Bernie Flaherty
16	CCTV	City Management and Air Quality Communities and Public Protection	Raj Mistry
17	Child poverty	Young People, Learning and Leisure Adult Social Care, Public Health and Voluntary Sector	Sarah Newman Bernie Flaherty
18	Child Protection	Young People, Learning and Leisure	Sarah Newman
19	Childhood Obesity	Young People, Learning and Leisure Adult Social Care, Public Health and Voluntary Sector	Sarah Newman Bernie Flaherty

20	Strategic Vision	Leader of the Council	Stuart Love
21	Combating Long Term Unemployment	Planning and Economic Development	Debbie Jackson
22	COVID-19 response and city renewal	Adult Social Care, Public Health and Voluntary Sector	Bernie Flaherty
23	Clinical Commissioning Groups	Adult Social Care, Public Health and Voluntary Sector	Bernie Flaherty
24	Climate Emergency	Climate Action, Regeneration and Renters	Raj Mistry
25	Commercial Opportunities	Finance and Council Reform	Gerald Almeroth
26	Community Cohesion	Communities and Public Protection	Pedro Wrobel
27	Community Engagement	Communities and Public Protection Planning and Economic Development (Neighbourhood Forums/ Amenity Societies)	Pedro Wrobel Debbie Jackson
28	Community Infrastructure Levy	Planning and Economic Development	Pedro Wrobel Debbie Jackson
29	Corporate Parenting	Young People, Learning and Leisure	Sarah Newman
30	Council Budget & Financial Management	Finance and Council Reform	Gerald Almeroth
31	Council Management	Leader of the Council	Stuart Love
32	Council Tax	Finance and Council Reform	Stuart Love Gerald Almeroth
33	Counter-terrorism	Communities and Public Protection	Stuart Love Raj Mistry
34	Crossrail 1 and 2	City Management and Air Quality	Debbie Jackson
35	Customer Services	Finance and Council Reform	Gerald Almeroth
36	Cycling	City Management and Air Quality	Raj Mistry Debbie Jackson
37	Debt Management	Finance and Council Reform	Gerald Almeroth
38	Devolution	Leader of the Council	Stuart Love
39	Encouraging social enterprise	Planning and Economic Development	Debbie Jackson

40	Equalities	Communities and Public Protection	Stuart Love Lee Witham
41	Family Recovery / Troubled Families	Young People, Learning and Leisure	Sarah Newman
42	Fostering and Adoption	Young People, Learning and Leisure	Sarah Newman
43	Education	Young People, Learning and Leisure	Sarah Newman
44	Freedom Pass	Adult Social Care, Public Health and Voluntary Sector	Bernie Flaherty
45	Gangs & Youth Violence	Young People, Learning and Leisure Communities and Public Protection	Sarah Newman Raj Mistry
46	GP Quality & Performance	Adult Social Care, Public Health and Voluntary Sector	Bernie Flaherty
47	Green Spaces & Parks	City Management and Air Quality	Raj Mistry
48	Growth and Economic Development	Planning and Economic Development	Debbie Jackson
49	Public Health	Adult Social Care, Public Health and Voluntary Sector	Bernie Flaherty
50	Healthwatch Westminster	Adult Social Care, Public Health and Voluntary Sector	Bernie Flaherty
51	Homelessness / Rough Sleeping	Housing Services	Raj Mistry Debbie Jackson
52	Housing Revenue Account	Housing Services Finance and Council Reform	Debbie Jackson Gerald Almeroth
53	Housing Strategy & Housing Renewal	Climate Action, Regeneration and Renters	Debbie Jackson
54	Housing Service	Housing Services	Debbie Jackson
55	Health & Wellbeing Strategy and the Sustainability and Transformation Plan (STP)	Adult Social Care, Public Health and Voluntary Sector	Stuart Love Bernie Flaherty
56	Digital Strategy	Finance and Council Reform	Gerald Almeroth
57	Information Technology Strategy	Finance and Council Reform	Gerald Almeroth
58	Integrated Business Centre	Finance and Council Reform	Gerald Almeroth
59	Legal Services	Finance and Council Reform	Parveen Akhtar
60	Libraries	Young People, Learning and Leisure	Sarah Newman
61	Licensing	Communities and Public Protection	Raj Mistry
62	Local Government Finance	Finance and Council Reform	Gerald Almeroth

63	London Plan	Planning and Economic Development	Pedro Wrobel Debbie Jackson
64	Protests & demonstrations	Leader of the Council Communities and Public Protection City Management and Air Quality	Raj Mistry
65	Managing the public realm	Planning and Economic Development City Management and Air Quality	Debbie Jackson Raj Mistry
66	Utility Companies	City Management and Air Quality	Raj Mistry
67	Mayor of London & London Governance	Leader of the Council	Stuart Love
68	Natural Environment	Climate Action, Regeneration and Renters	Raj Mistry
69	Neighbourhood Forums	Planning and Economic Development	Pedro Wrobel
70	Ward budgets	Communities and Public Protection	Richard Cressey
71	Overcrowding (Housing)	Housing Services	Debbie Jackson
72	Parking services and enforcement	City Management and Air Quality	Raj Mistry
73	Development Planning	Planning and Economic Development	Debbie Jackson
74	Policing	Communities and Public Protection	Raj Mistry
75	Policy and Scrutiny	Leader of the Council	Richard Cressey
76	Preventing Re-offending	Communities and Public Protection	Raj Mistry
77	Procurement	Finance and Council Reform	Gerald Almeroth
78	Corporate Property	Finance and Council Reform	Gerald Almeroth
79	Tenancy Agreements (residential)	Climate Action, Regeneration and Renters	Debbie Jackson
80	Public Conveniences	City Management and Air Quality	Raj Mistry
81	Queens Park Community Council	Finance and Council Reform	Gerald Almeroth
82	Royal Parks	Leader of the Council	Raj Mistry Debbie Jackson
83	School Meals	Young People, Learning and Leisure	Sarah Newman
84	School Nursing	Adult Social Care, Public Health and Voluntary Sector Young People, Learning and Leisure	Bernie Flaherty Sarah Newman
85	Sexual Health	Adult Social Care, Public Health and Voluntary Sector	Bernie Flaherty

86	Short Term Lets	Climate Action, Regeneration and Renters	Raj Mistry
87	City Promotions, Events and Filming	Leader of the Council	Pedro Wrobel
88	Special Needs Provision	Young People, Learning and Leisure	Sarah Newman
89	Specialist Housing Strategy for Older People	Adult Social Care, Public Health and Voluntary Sector Housing Services	Bernie Flaherty Debbie Jackson
90	Sports & leisure services	Young People, Learning and Leisure	Raj Mistry
91	Staffing	Leader of the Council	Stuart Love Lee Witham
92	Street Entertainment	Communities and Public Protection Planning and Economic Development	Raj Mistry
93	Street Management	Communities and Public Protection	Raj Mistry
94	Substance misuse	Adult Social Care, Public Health and Voluntary Sector	Bernie Flaherty
95	Support for small businesses	Planning and Economic Development	Debbie Jackson
96	Supporting carers	Adult Social Care, Public Health and Voluntary Sector	Sarah Newman Bernie Flaherty
97	City Plan	Planning and Economic Development	Pedro Wrobel Debbie Jackson
98	Transport for London	City Management and Air Quality	Raj Mistry
99	Bi-borough	Leader of the Council	Stuart Love
100	Violence Against Women & Girls	Communities and Public Protection Adult Social Care, Public Health and Voluntary Sector	Raj Mistry Bernie Flaherty
101	Voluntary sector and community support, inc Westminster Connects	Adult Social Care, Public Health and Voluntary Sector Communities and Public Protection	Bernie Flaherty Pedro Wrobel
102	West End Partnership	Planning and Economic Development	Stuart Love
103	Oxford Street District	Planning and Economic Development	Debbie Jackson
104	Emergency Planning	Leader of the Council	Raj Mistry
105	City Management	City Management and Air Quality	Raj Mistry
106	Environment	Climate Action, Regeneration and Renters	Raj Mistry
107	Refugee Resettlement	Communities and Public Protection	Raj Mistry

This page is intentionally left blank

Present: Councillor David Boothroyd (Chair), Aicha Less, Matt Noble and Paul Swaddle

1. Appointment of Independent Person to the Audit and Performance Committee

- (a) We have considered a report seeking approval to appoint an independent person to the Audit and Performance Committee
- (b) We noted that the Audit and Performance Committee is a key source of assurance about the organisation’s arrangements for managing risk, maintaining an effective control environment, and reporting on financial and non-financial performance. An independent member with appropriate skills and experience will supplement those of the elected members and improve the effectiveness of the Committee. In addition, in recent months the Government has set out its intention to make independent audit members compulsory across Local Government.
- (c) Currently, the Council’s Scheme of Members’ Allowances includes a Special Responsibility Allowance (SRA) of £500 for Independent Members. Having regard to the role we considered it appropriate for the Audit and Performance Committee Independent Member to receive an SRA of £2,500 which better reflects the range of duties they will be expected to carry out in providing assistance to the work of the of the Committee.

Recommendation:

That Full Council:

- 1) Approve the appointment of an independent person to sit on the Audit and Performance Committee for a period of four years;
- 2) Agrees to delegate to the Director of Law, in consultation with the Chair of the Audit and Performance Committee/General Purposes Committee, authority to finalise the role description, skills, competencies and person specification attached as Appendix A.
- 3) Approve that the recruitment of the Independent Member be led by a panel consisting of the Chair of the Audit and Performance Committee, the Chair of the General Purposes Committee and a nominated Opposition Group member. The panel will be advised by the Director of Law, Director of Finance and Head of Governance and Councillor Liaison.
- 4) Amend the Members’ Allowances Scheme to provide a remuneration of £2,500 per annum to the Audit and Performance Committee Independent Member.

David Boothroyd, Chair

Background Papers

This page is intentionally left blank

Present: Councillor David Boothroyd (Chair), Aicha Less, Matt Noble and Paul Swaddle

1. **Membership of the Westminster Scrutiny Commission**

- (a) We have considered a report seeking to amend the size of the Westminster Scrutiny Commission.
- (b) The current membership of the Commission consists of 5 members, 3 Majority group members and 2 Opposition group members. As there are four Policy and Scrutiny Committees the current membership means that the Chair of one of the Policy and Scrutiny Committees is not represented on the Commission.
- (c) To ensure that there is representation on the Commission from all of the Policy and Scrutiny Committees, and also to ensure the principles of the Committee proportionality rules agreed by the Council are met, it is recommended that the membership of the Commission be increased from 5 to 7 members, consisting of 4 Majority group members and 3 Opposition group members.

Recommendation:

That Full Council be recommended to agree to amend the size of the Westminster Scrutiny Commission from 5 members to 7 members.

David Boothroyd, Chair

This page is intentionally left blank



Council

Decision Maker	Council
Date	21 September 2022
Status	General Release
Title	Treasury Management Strategy Statement (TMSS) Amendment
Wards Affected	All
Policy Context	To manage the Council's finances prudently and efficiently.
Cabinet Member	Cabinet Member for Finance and Council Reform
Financial Summary	<p>The Annual Treasury Management Strategy Statement sets out the Council's strategy for ensuring that:</p> <ul style="list-style-type: none">a. its capital investment plans are prudent, affordable and sustainable;b. the financing of the Council's capital programme and ensuring that cash flow is properly planned;c. cash balances are appropriately invested to generate optimum returns having regard to security and liquidity of capital. <p>An additional paragraph is recommended to widen the scope of the Council's borrowing options and assist the Council's quest for funding of green, climate friendly capital projects.</p>
Report of:	Gerald Almeroth Executive Director of Finance and Resources galmeroth@westminster.gov.uk 020 7641 2904

1. EXECUTIVE SUMMARY

- 1.1 The Council's Treasury Management Strategy (TMSS) was approved by Cabinet on 17 February 2022 and Full Council on 2 March 2022.
- 1.2 The TMSS sets out the Council's approach for ensuring that capital investment plans remain affordable, that the associated financing is properly planned, and any cash held by the Council generates optimum returns in respect of security and liquidity.
- 1.3 This report asks Council to approve a minor addition to the Council's borrowing strategy.
- 1.4 The recommended excerpt (one additional paragraph) can be found at **Appendix A**.
- 1.5 The suggested amendment is compliant with the CIPFA Treasury Management Code and CIPFA Prudential Code (both are 2021 versions).

2. RECOMMENDATION

- 2.1 Council is asked to approve an amendment to the Council's borrowing strategy, allowing greater flexibility in the range of financing options available.

3. REASON FOR DECISION

- 3.1 The suggested amendment allows the immediate adoption of community municipal investments which will help facilitate the Council's commitment to lower carbon in the Council's strategy reference global climate change.

4. BACKGROUND INFORMATION

- 4.1 The Council is exploring alternative forms of financing as part of the wider borrowing strategy. The amendment will allow the opportunity for the Council to undertake alternative forms of funding through a wider network of lenders that offer community municipal investments.
- 4.2 The proposed additional wording to the TMSS (para 6.10) is as follows:

“The treasury management strategy will also allow the use of community municipal investments, a bond like instrument, where funds can be raised from multiple investor sources, including individuals. This is an alternative financing route, which will help facilitate the Council's commitment to becoming a carbon neutral council by 2030 and carbon neutral city by 2040. Proceeds from the bond issue will be used as a funding source for green projects within the Council's capital programme.”

- 4.3 Any new funding undertaken under the suggested amendment in this report would be a small proportion of the Council's total debt portfolio and would therefore not exceed the authorised limit as approved by Council under the Prudential Code.
- 4.4 This amendment complies with the Treasury Management Code and any new transactions entered into would be in accordance with the Council's Treasury Management Practices.
- 4.4 The additional wording has been incorporated into the TMSS, attached as **Appendix A** (para 6.10).

This page is intentionally left blank



APPENDIX A

Decision Maker	Council
Date	21 September 2022
Status	General Release
Title	Treasury Management Strategy Statement for 2022/23 to 2026/27
Wards Affected	All
Policy Context	To manage the Council's finances prudently and efficiently.
Cabinet Member	Cabinet Member for Finance and Council Reform
Financial Summary	<p>The Annual Treasury Management Strategy Statement sets out the Council's strategy for ensuring that:</p> <ol style="list-style-type: none">a. its capital investment plans are prudent, affordable and sustainable;b. the financing of the Council's capital programme and ensuring that cash flow is properly planned;c. cash balances are appropriately invested to generate optimum returns having regard to security and liquidity of capital. <p>An additional paragraph is recommended to widen the scope of the Council's borrowing options and assist the Council's quest for funding of green, climate friendly capital projects.</p>
Report of:	Gerald Almeroth Executive Director of Finance and Resources galmeroth@westminster.gov.uk 020 7641 2904

Paragraph added:

6.10 The treasury management strategy will also allow the use of community municipal investments, a bond like instrument, where funds can be raised from multiple investor sources, including individuals. This is an alternative financing route, which will help facilitate the Council's commitment to becoming a carbon neutral council by 2030 and carbon neutral city by 2040. Proceeds from the bond issue will be used as a funding source for green projects within the Council's capital programme.

Background papers:

Treasury Management Strategy Statement (approved by Council on 2 March 2022)

If you have any queries about this Report or wish to inspect any of the Background Papers, please contact:

Phil Triggs, Tri-Borough Director (Treasury and Pensions)

Email: ptriggs@westminster.gov.uk